

THE FINANCIAL PLAN

Municipality of Rosser

For the Year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of Grosse Isle Sewer & Water and Rural Water	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of Rosser CentrePort	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Rosser

For the Year 2021

REVENUE

	2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
Tax Levy - Page 8	10,578,849.84	10,576,636.95	11,110,426.79	
Grants in Lieu of Taxes - Page 8	690,355.44	693,820.26	716,270.84	
Other Revenue - Page 2	5,626,330.54	6,150,606.27	8,740,246.00	1,585,593.00
Transfers from Accumulated Surplus & Reserves - Page	954,000.00	378,225.48	1,344,000.00	-
Total Revenue	17,849,535.82	17,799,288.96	21,910,943.63	
Less: Education Requisitions - Page 8	7,727,270.61	7,727,270.61	8,110,742.78	
Net Municipal Revenue	10,122,265.21	10,072,018.35	13,800,200.85	

EXPENDITURE

General Government Services	1,274,620.00	995,084.83	1,268,150.00	1,344,510.00
Protective Services	450,405.00	426,181.17	566,330.00	577,656.60
Transportation Services	1,784,976.00	1,441,145.90	1,935,291.00	1,690,846.82
Environmental Health Services	68,996.00	79,393.49	78,027.00	79,587.54
Public Health and Welfare Services	10,938.00	5,315.40	20,000.00	20,387.80
Environmental Development Services	186,030.00	45,913.02	19,300.00	50,000.00
Economic Development Services	823,587.61	689,143.49	1,075,623.40	843,700.00
Recreation and Cultural Services	169,026.00	190,749.21	294,550.00	155,900.00
Fiscal Services	1,216,152.11	1,116,152.11	1,247,919.27	1,211,489.89
Transfers - Deficit Recovery - Page 9		-	-	-
- Reserves - Page 5	4,113,836.00	4,986,133.99	7,273,921.00	267,193.00
Total Basic Expenditure	10,098,566.72	9,975,212.61	13,779,111.67	6,241,271.65
Allowance For Tax Assets - Page 8	23,698.49	23,698.49	21,089.17	20,000.00
Total Expenditure	10,122,265.21	9,998,911.10	13,800,200.84	6,261,271.65
Net Operating Surplus (Deficit)	0.00	73,107.25	0.00	

Departmental Use Only	Adopted by Resolution No. by Council on _____ <div>(Head of Council)</div> <div>(Chief Administrative Officer)</div>
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of Rosser

For the Year 2021

	2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
Other Revenue				
Taxes Added	425,000.00	575,496.65	550,000.00	500,000.00
Licenses				
- Animal				
- Bicycle				
- Business				
- Other				
Permits				
- Building				
- Other	3,000.00	8,160.15	8,200.00	30,000.00
Fines				
Sales of Service				
- General Government	1,725.00	2,680.00	2,225.00	2,500.00
- Protective	25,000.00	2,544.00	25,000.00	25,000.00
- Transportation	18,000.00	15,804.00	15,000.00	15,000.00
- Environmental Health	16,800.00	18,056.74	17,500.00	17,500.00
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Culture				
- Other				
- Sundry				
Sales of Goods - Maps & Souvenirs	500.00	550.00	500.00	500.00
Rentals				
Trailer Park				
- Rentals				
- Other				
Concessions and Franchises - Waste Connections Canada	575,000.00	705,271.56	700,000.00	725,000.00
Returns from Investments	35,000.00	24,807.99	24,000.00	25,000.00
Tax and Redemption Penalties	30,000.00	41,534.10	32,000.00	32,000.00
Development and Dedication Fees	3,900,000.00	4,174,297.99	2,900,000.00	-
Unconditional Grants - Municipal Operating	117,969.54	200,110.86	117,900.00	117,900.00
- Other	-	-	-	-
Conditional Transfers - Federal Government	73,836.00	73,836.00	77,193.00	77,193.00
(Page 9) - Provincial Government	123,000.00	7,736.00	4,127,728.00	3,000.00
- Local Government	2,500.00	3,154.48	3,000.00	3,000.00
- Other				
- Other				
Other Income				
Misc.	279,000.00	296,565.75	140,000.00	12,000.00
Total Other Revenue - Page 1	5,626,330.54	6,150,606.27	8,740,246.00	1,585,593.00
Transfers From				
- Accumulated Surplus	250,000.00		290,000.00	-
- Reserves	704,000.00	378,225.48	1,054,000.00	-
Total Transfers - Page 1	954,000.00	378,225.48	1,344,000.00	-
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	6,580,330.54	6,528,831.75	10,084,246.00	1,585,593.00

BUDGETED EXPENDITURE

Municipality of Rosser

For the Year 2021

GENERAL GOVERNMENT SERVICES

		2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
1100	Legislative	151,000.00	135,738.35	148,000.00	150,960.00
1200	General Administrative				
1212	Chief Administrative Officer and Staff - Benefits	506,215.00	450,063.84	603,200.00	615,264.00
1215	Office	94,240.00	101,174.88	120,200.00	122,604.00
1216	Legal	182,000.00	72,144.05	87,000.00	88,740.00
1217	Audit	8,700.00	8,700.00	12,000.00	12,240.00
1218	Assessment	94,615.00	94,615.00	100,200.00	102,204.00
1240	Taxation				
1300	Other General Government				
1310	Elections	-	150.00	150.00	150.00
1320	Conventions	27,000.00	9,264.93	17,000.00	17,340.00
1330	Damage Claims and Liability Insurance	15,000.00	15,961.87	19,900.00	20,298.00
1350	Grants	33,500.00	25,536.00	27,500.00	28,050.00
1360	Other General Government-Sundry	180,350.00	78,851.39	123,000.00	125,460.00
1380	Unallocated Employee Benefits	30,000.00	58,373.44	60,000.00	61,200.00
SUB-TOTAL GENERAL GOVERNMENT SERVICES		1,322,620.00	1,050,573.75	1,318,150.00	1,344,510.00

Recoveries (deduct)

1991	- Utility	(48,000.00)	(55,488.92)	(50,000.00)	(51,000.00)
1992	- Capital				

TOTAL GOVERNMENT SERVICES - TO PAGE 1

1,274,620.00	995,084.83	1,268,150.00	1,293,510.00
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PROTECTIVE SERVICES

2100	Police				
2400	Fire	383,055.00	369,121.30	444,500.00	453,390.00
2560	Emergency Measures				
	Emergency Measures	35,250.00	21,572.37	27,150.00	27,693.00
	Flood Control				
	Ambulance Services & Fire Radios				
	Other - Handi-van	13,700.00	13,680.00	13,680.00	13,953.60
2626	Other Protection				
	Building Inspection				
	Other Protection				
	Plumbing Inspection				
2626	Other Safety Inspections				
2640	Animal and Pest Control Dog Catching, Mosquito Spraying	18,400.00	21,807.50	81,000.00	82,620.00
	Other - Traffic Services				

TOTAL PROTECTIVE SERVICES - TO PAGE 1

450,405.00	426,181.17	566,330.00	577,656.60
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TRANSPORTATION SERVICES

Road Transport

Administration

3211	Road Commissioners' Fees and Mileage				
3220	Engineering	-	-	-	-

Roads and Streets

Unallocated Costs

3230	- Equipment Operators' Wages and Benefits	545,250.00	445,567.85	559,600.00	570,792.00
	- Equipment Fuel	82,500.00	73,797.39	82,500.00	84,150.00
	- Equipment Repairs and Maintenance	56,700.00	46,857.52	59,600.00	60,792.00
	- Equipment Insurance and Registration	28,471.00	27,339.91	29,566.00	30,157.32
	- Workshop and Yard Operations	56,230.00	52,405.86	60,825.00	62,041.50
3231	Road Maintenance - Gravel - Annual Haul	430,000.00	399,919.45	450,000.00	459,000.00
	- Other Roadside Street Cleaning	1,000.00	-	1,000.00	1,020.00
	- Dust Control	77,000.00	72,808.77	77,000.00	78,540.00

Transportation Services Sub-Total Forward to Page 4

1,277,151.00	1,118,696.75	1,320,091.00	1,346,492.82
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BUDGETED EXPENDITURE

Municipality of Rosser

For the Year 2021

		2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
Transportation Services Sub-Total Forward from Page 3		1,277,151.00	1,118,696.75	1,320,091.00	1,346,492.82
3232	Road Re-Construction - Labour				
	- Materials				
	- Projects	272,500.00	193,825.28	365,000.00	150,000.00
3233	Sidewalks and Boulevards				
3234	Ditches and Road Drainage	103,125.00	69,998.30	167,500.00	110,000.00
	Storm Sewers				
3236	Street Cleaning				
3237	Snow and Ice Removal - Labour	25,000.00	12,264.94	25,000.00	25,500.00
	- Materials				
	- Rentals				
	- _____				
3240	Bridges				
3250	Street Lighting	34,300.00	29,556.12	34,300.00	34,986.00
3260	Traffic Services - Signs	50,000.00	-	-	-
3270	Parking - Signs Road No.'s				
	Other Road Transport - Licences				
3290	Other Transportation Services & CPR Crossing Arms & Signals	22,900.00	16,804.51	23,400.00	23,868.00
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		1,784,976.00	1,441,145.90	1,935,291.00	1,690,846.82
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection					
4320	Garbage Collection to BFI				
4330	Nuisance Grounds	63,532.00	60,320.81	63,617.00	64,889.34
	Signs				
Other Environmental Health					
4480	Municipal Wells	5,464.00	19,072.68	14,410.00	14,698.20
4491	Lagoon - Rockwood				-
4490	Other Environmental Health				-
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		68,996.00	79,393.49	78,027.00	79,587.54
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
5110	Health Unit				
5160	Cemeteries	10,328.00	4,705.66	19,390.00	19,777.80
5186	Other _____				

Medical Care					
5220	Medical Officer				
	Other _____				
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Welfare					
5410	Administration				
5420	Social Welfare Assistance	610.00	609.74	610.00	610.00
5430	Social Welfare Services				
	Other - Work projects				
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1		10,938.00	5,315.40	20,000.00	20,387.80
ENVIRONMENTAL DEVELOPMENT SERVICES					
6100	Planning and Zoning	186,030.00	45,913.02	19,300.00	50,000.00
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Other				
	Other				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1		186,030.00	45,913.02	19,300.00	50,000.00

BUDGETED EXPENDITURE

Municipality of Rosser

For the Year 2021

ECONOMIC DEVELOPMENT SERVICES				
7100	Natural Resources	2020 Budgeted	2020 Actual	2021 Budgeted
7120	Agriculture			2022 Budgeted
7121	Destruction of Pests			
7122	Protective Inspections			
7123	Rural Area Weed Control	37,000.00	33,604.35	36,580.00
7124	Drainage of Land			38,000.00
7125	Veterinary Services			
7130	Water Resources and Conservation Permits			
	EICD - Conservation District	3,700.00	3,700.00	3,700.00
	Conservation	2,000.00	-	44,000.00
7200	Regional Development - Shared Services - Winnipeg			2,000.00
7300	Development - CentrePort	332,500.00	198,615.00	
7400	Other Economic Development - Lagoon Study			347,000.00
7410	Tourism			250,000.00
7420	Public Receptions	-	-	-
	GIS Software and Implementation	30,000.00	34,836.53	70,900.00
	City of Winnipeg Sewer Service Sharing	418,387.61	418,387.61	30,000.00
				520,000.00
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		823,587.61	689,143.49	1,075,623.40
				843,700.00
RECREATION AND CULTURAL SERVICES				
8110	Recreation	30,200.00	30,197.50	30,900.00
8120	Community Centers and Halls	110,000.00	132,343.49	30,900.00
8130	Swimming Pools and Beaches			90,000.00
8140	Golf Courses			100,000.00
8150	Skating Rinks and Arenas			
8180	Parks and Playgrounds			
8190	Other Recreational Facilities			150,000.00
	Joint Interlake Recreation Commission			
8240	Museums			
8250	Libraries	28,826.00	28,208.22	
8280	Other Cultural Facilities			23,650.00
				25,000.00
	Grants			
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		169,026.00	190,749.21	294,550.00
				155,900.00
FISCAL SERVICES				
9111	L.U.D. of _____			
9112	L.U.D. of _____ -- Page 7			
9113	L.U.D. of _____ -- Page 7			
9114	L.U.D. of _____ -- Page 7			
9320	Contribution to Capital -- Page 13	-	-	-
9410	Transfer to Utility -- Page 12	1,116,152.11	1,116,152.11	1,147,919.27
9420	Other Long-term debt charges -- Page 11			1,147,919.27
9430	Tax discount and short-term loan interest			
9440	Other Debt Charges			
9450	Other Fiscal Services	100,000.00	-	100,000.00
				100,000.00
TOTAL FISCAL SERVICES - TO PAGE 1		1,216,152.11	1,116,152.11	1,247,919.27
				1,247,919.27
TRANSFERS				
9900	General Reserve	-	300,000.00	-
9910	Machinery Reserve	90,000.00	390,000.00	-
9912	Fire Equipment Reserve	50,000.00	50,000.00	40,000.00
9913	Office Equipment Reserve	-	-	75,000.00
	Machinery Warranty Reserve	-	-	5,000.00
	Recreation Reserve	-	-	-
9911	Capital Levy Reserve	3,900,000.00	4,172,297.99	-
	Broadband Communication Reserve			6,556,728.00
	P/W & F/D New Shop - CentrePort Reserve	-	-	500,000.00
	Gas Tax Funding Reserve	73,836.00	73,836.00	-
				77,193.00
				77,193.00
TOTAL TRANSFERS - TO PAGE 1		4,113,836.00	4,986,133.99	7,273,921.00
				267,193.00

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
Grosse Isle Sewer & Water and Rural Water**

Municipality of Rosser

For the Year 2021

REVENUE

		2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
300	WATER CONSUMER SA - Residential	80,000.00	84,360.28	84,000.00	84,200.00
	- Commercial and Bulk	16,800.00	18,958.61	18,000.00	18,200.00
	- Industrial	8,300.00	8,942.56	8,800.00	9,000.00
	- Rate Rider Revenue	40,000.00	42,052.56	41,000.00	41,500.00
	- Federal and Provincial	0.00	0.00	0.00	0.00
	- Municipal and Schools	0.00	0.00	0.00	0.00
310	SEWER SERVICE CHAF - Residential	30,500.00	35,017.60	35,000.00	35,500.00
	- Commercial	0.00	0.00	0.00	0.00
	- Municipal and Schools	0.00	0.00	0.00	0.00
315	Customer Service Charge	14,800.00	20,066.39	20,000.00	20,500.00
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	190,400.00	209,398.00	206,800.00	208,900.00
330	Penalties	500.00	1,009.02	700.00	500.00
340	Hydrant Rentals	3,450.00	3,450.00	3,450.00	3,450.00
350	Installation Service				
360	Connection Revenue - Net	0.00	0.00	0.00	0.00
370	Provincial Grants				
380	Other Revenue	43,100.00	45,937.37	44,200.00	45,500.00
390	Transfer from General Fund - Page 5	122,165.58	122,165.58	117,503.36	117,503.36
396	Transfer from Reserves - Utility - Page 13	0.00	0.00	0.00	0.00
397	Transfer from Accumulated Surplus				
	TOTAL REVENUE	359,615.58	381,959.97	372,653.36	375,853.36

EXPENDITURE

410	WATER SUPPLY				
411	Administration	11,230.00	8,572.81	9,660.00	9,949.90
412	Customer Billings and Collections	10,850.00	8,578.86	6,300.00	6,489.50
413	Purification and Treatment	3,700.00	4,912.43	7,000.00	7,210.00
414	Water Purchases	79,000.00	74,111.34	75,000.00	78,000.00
415	Service of Supply	24,019.00	22,567.85	30,570.00	31,587.53
416	Transmissions and Distribution	1,100.00	0.00	1,000.00	1,130.00
417	Other Water Supply Costs	1,500.00	1,612.48	2,300.00	2,469.00
418	Connections - Net Loss (Contingency)	2,000.00	0.00	2,000.00	2,000.00
	TOTAL	133,399.00	120,355.77	133,830.00	138,835.93
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	26,515.00	21,415.90	23,200.00	23,747.55
422	Sewage Collection System	16,319.00	14,524.41	19,770.00	20,363.53
423	Sewage Lift Station	4,367.00	11,838.20	8,500.00	8,754.99
424	Sewage Treatment and Disposal	7,100.00	1,008.71	3,100.00	3,193.00
425	Other Sewage Collection and Disposal Costs	2,750.00	1,801.96	3,750.00	3,955.00
426	Connections - Net Loss (Contingency)	2,000.00	0.00	2,000.00	2,000.00
	TOTAL	59,051.00	50,589.18	60,320.00	62,014.07
430	TRANSFER TO CAPITAL - Page 13	0.00	0.00	9,000.00	5,000.00
440	TRANSFERS TO RESERVES				
441	Grosse Isle & Rural Utility Reserve B/L 5-14	5,000.00	5,000.00	11,000.00	11,000.00
442	_____ B/L _____				
	TOTAL	5,000.00	5,000.00	11,000.00	11,000.00
450	DEBENTURE DEBT CHARGES - Page 12	122,165.58	122,165.58	117,503.36	117,503.36
460	OTHER LONG-TERM DEBT CHARGES - Page 12				
470	TRANSFERS				
471	Deferred Surplus re Deficit - Page 9	40,000.00	0.00	41,000.00	41,500.00
472	Deferred Surplus re By-Law Obligation				
473	Transfer to General Reserve - Utility				
	TOTAL				
	TOTAL EXPENDITURE	359,615.58	298,110.53	372,653.36	375,853.36
	NET OPERATING SURPLUS (DEFICIT)	0.00	83,849.44	0.00	0.00

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Rosser CentrePort Utility

Municipality of Rosser

For the Year 2021

REVENUE

		2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
300	WATER CONSUMER SA - Residential	0.00	0.00	0.00	0.00
	- Commercial and Bulk	59,000.00	42,370.84	500,000.00	515,000.00
	- Industrial	0.00		0.00	0.00
	- Federal and Provincial	0.00		0.00	0.00
	- Municipal and Schools	0.00		0.00	0.00
310	SEWER SERVICE CHAF - Residential	0.00		0.00	0.00
	- Commercial	73,000.00	46,193.89	600,000.00	615,000.00
	- Municipal and Schools	0.00		0.00	0.00
315	Customer Service Charge	8,000.00	2,972.25	4,800.00	6,000.00
320	Discounts, Refunds and Cancellations	0.00		0.00	0.00
	Net Consumer Revenue - Sub Total	140,000.00	91,536.98	1,104,800.00	1,136,000.00
330	Penalties	100.00	192.26	100.00	125.00
340	Hydrant Rentals	4,800.00	5,012.00	4,800.00	4,800.00
350	Installation Service	0.00	0.00	0.00	0.00
360	Connection Revenue - Net	0.00	0.00	0.00	0.00
370	Provincial Grants	0.00	0.00	0.00	0.00
380	Other Revenue	26,000.00	15,925.00	14,000.00	15,000.00
390	Transfer from General Fund - Page 5	993,986.53	993,986.53	1,030,415.91	1,030,415.91
396	Transfer from Reserves - Utility - Page 13	54,000.00	0.00	0.00	0.00
397	Transfer from Accumulated Surplus				
	TOTAL REVENUE	1,218,886.53	1,106,652.77	2,154,115.91	2,186,340.91

EXPENDITURE

410	WATER SUPPLY				
411	Administration	8,925.00	8,642.33	13,800.00	14,214.25
412	Customer Billings and Collections	19,025.00	17,060.55	21,300.00	21,939.25
413	Purification and Treatment	1,700.00	1,691.60	4,000.00	4,120.00
414	Water Purchases	35,000.00	22,782.76	260,000.00	267,800.00
415	Service of Supply	50,243.00	55,227.27	108,450.00	111,703.21
416	Transmissions and Distribution	200.00	0.00	25,000.00	25,750.00
417	Other Water Supply Costs	6,500.00	22,505.45	44,000.00	45,320.00
418	Connections - Net Loss (Contingency)	0.00	0.00	90,000.00	92,700.00
	TOTAL	121,593.00	127,909.96	566,550.00	583,546.71
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	23,200.00	29,190.24	41,700.00	42,951.00
422	Sewage Collection System	19,657.00	20,334.15	30,450.00	31,362.79
423	Sewage Lift Station	4,100.00	7,865.48	19,000.00	19,570.00
424	Sewage Treatment and Disposal	1,300.00	0.00	24,000.00	24,720.00
425	Other Sewage Collection and Disposal Costs	1,050.00	20,252.33	292,000.00	300,760.50
426	Connections - Net Loss (Contingency)	0.00	0.00	90,000.00	92,700.00
	TOTAL	49,307.00	77,642.20	497,150.00	512,378.29
430	TRANSFER TO CAPITAL - Page 13	54,000.00	0.00	0.00	0.00
440	TRANSFERS TO RESERVES				
441	_____ B/L _____	0.00	0.00	60,000.00	60,000.00
442	_____ B/L _____	0.00	0.00	0.00	0.00
	TOTAL	0.00	0.00	60,000.00	60,000.00
450	DEBENTURE DEBT CHARGES - Page 12	993,986.53	993,986.53	1,030,415.91	1,030,415.91
460	OTHER LONG-TERM DEBT CHARGES - Page 12				
470	TRANSFERS				
471	Deferred Surplus re Deficit, 2010 - Page 9				
472	Deferred Surplus re By-Law Obligation				
473	Transfer to General Reserve - Utility				
	TOTAL				
	TOTAL EXPENDITURE	1,218,886.53	1,199,538.69	2,154,115.91	2,186,340.91
	NET OPERATING SURPLUS (DEFICIT)	0.00	(92,885.92)	0.00	0.00

CALCULATION OF TAX LEVIES
Municipality of Rosser
For the Year 2021

	Assessments				Expenditures			M/R Frt	Revenues			
	Taxable	Otherwise Exempt	Grants	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Requisition Taxes:												
Education Support Levy - Other	234,890,860		23,549,020	258,439,880	2,276,529.00	67.90	2,276,596.90	8.809	2,069,153.58	207,443.32		2,276,596.90
Special - Interlake S.D. #21	379,564,550		26,155,890	405,720,440	5,117,864.00	(106.37)	5,117,757.63	12.614	4,787,827.23	329,930.40		5,117,757.63
Community Revitalization-Foundation	33,438,350			33,438,350	294,558.43		294,558.43	8.809	294,558.43			294,558.43
Community Revitalization-School	33,438,350			33,438,350	421,791.35		421,791.35	12.614	421,791.35			421,791.35
Hospital District												
Total Requisition					8,110,742.78	(38.47)	8,110,704.31		7,573,330.59	537,373.72		8,110,704.31
Water Shed												
East Interlake	19,519,470		570,410.00	20,089,880								
Redboine	170,608,260		4,811,530.00	175,419,790								
Debenture Debt Charges:												
By-law 9-10	1,190,890			1,190,890	10,065.55		10,065.55	Per Parcel	10,065.55			10,065.55
By-law 1-15	413,094,940		25,083,190	438,178,130	75,000.00	(71.54)	74,928.46	0.171	70,639.23	4,289.23		74,928.46
By-law 12-15	413,094,940	7,263,870	25,083,190	445,442,000	32,437.81	79.46	32,517.27	0.073	30,686.20	1,831.07		32,517.27
By-law 2-16	413,094,940	7,263,870	25,083,190	445,442,000	317,463.45	136.70	317,600.15	0.713	299,715.84	17,884.31		317,600.15
By-law 1-20 C,E,F,G	410,959,060	5,955,190	21,649,950	438,564,200	352,222.15		352,222.15	Per Parcel	352,222.15			352,222.15
By-law 1-20D	215,623,670	1,768,270	1,458,540	218,850,480	360,730.31	(64.72)	360,665.59	1.648	358,261.92	2,403.67		360,665.59
Deferred Surplus												
General												
Utility												
Reserve Funds												
General Municipal:												
Rural Area												
At Large	414,323,380		26,155,890	440,479,270	2,546,946.40	21,047.74	2,567,994.14	5.830	2,415,505.31	152,488.84		2,567,994.15
Business Tax, Fees												
Other Revenue and Transfers					10,084,246.00	-	10,084,246.00				10,084,246.00	10,084,246.00
Total Municipal					13,779,111.67	21,127.64	13,800,239.31		3,537,096.20	178,897.12	10,084,246.00	13,800,239.32
		191,789.66										
Totals		21,089.17			21,889,854.45	21,089.17	21,910,943.62		11,110,426.79	716,270.84	10,084,246.00	21,910,943.63
		170,700.49										

SUNDRY REVENUE AND EXPENDITURE ANALYSES

Municipality of Rosser
For the Year 2021

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Her Majesty (Can) WAA 3		1,866,810	28.210	52,662.71		52,662.71
Her Majesty (Can) NRC		1,435,920	1.648	2,366.40		2,366.40
Her Majesty (Can) - Misc 2700		72,930	28.210	2,057.36		2,057.36
Manitoba Hydro 1770	2,317,890		19.401	44,969.38		44,969.38
Manitoba Hydro 1770		16,696,430	28.210	471,006.28		471,006.28
Manitoba Hydro 1770	22,620		1.648	37.28		37.28
City of Winnipeg 3822	65,320		19.401	1,267.27		1,267.27
Centra 705		2,888,470	28.210	81,483.74		81,483.74
Centra 705		1,072,700	27.253	29,234.29		29,234.29
Her Majesty-MB - Miscellaneous 102	10,590		19.401	205.46		205.46
Her Majesty-MB - Miscellaneous 1020		263,250	28.210	7,426.28		7,426.28
Her Majesty-MB.-Nat. Res. 1120		4,680	28.210	132.02		132.02
Her Majesty-MB.-Nat. Res. 1121	8,280		19.401	160.64		160.64
Her Majesty-MB.-Nat. Res. 1121		6,440	28.210	181.67		181.67
Her Majesty-MB.-Nat. Res. 1122	151,510		19.401	2,939.45		2,939.45
Her Majesty-MB-Highways 1150	53,280		19.401	1,033.69		1,033.69
Her Majesty-MB-Highways 1150		299,980	28.210	8,462.44		8,462.44
Her Majesty-MB-Flood Control 1180		377,330	28.210	10,644.48		10,644.48
27,614,430			716,270.84			
Total - Pages 1, 8						716,270.84

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba	Hometown Green Team	6,000.00
Province of Manitoba	Building Sustainable Grant (Pathways in Grosse Isle)	75,000.00
Province of Manitoba	Fire Protection Grant	60,000.00
Province of Manitoba	Road Improvements	300,000.00
Province of Manitoba	Wastewater Study	30,000.00
Province of Manitoba	CRL Levy - Wastewater Infrastructure Projects (CntPt	3,656,728.00
Total Provincial		4,127,728.00
Government of Canada	Federal Gas Tax Fund	77,193.00
Total Federal		77,193.00
RM of Woodlands	Marquette Curling Club - contribution - insurance	3,000.00
Total Local Government		3,000.00
Total - Page 2		4,207,921.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Purpose	Year	Term	Authority	Amount
Total - Page 1				0.00

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
Grosse Isle and Rosser Rural Regional Water System - 2012 & 2015 Deficit	2019	3	Municipal Board Order No. 73-19	40,000.00
Total - Page 6				40,000.00

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Municipality of Rosser

For the Year 2021

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage / Per Parcel	Other	Net Requirement	Area to be Levied
Grosse Isle Sewer & Water	9-10	2025	44,033.98	8,028.98	36,005.00	2,036.57	10,065.55	10,065.55		0.00	Schedule C D E
Grosse Isle Sewer Repair	1-15	2034	2,260,000.00	75,000.00	2,185,000.00		75,000.00			75,000.00	At Large
Grosse Isle Sewer & Water	12-15	2027	198,342.46	25,495.82	172,846.64	6,941.99	32,437.81			32,437.81	LID
CRWC CentrePort Water	2-16	2040	4,295,392.63	143,500.04	4,151,892.59	173,963.40	317,463.45			317,463.45	LID
CtrPt Wastewater & Water	1-20	2044	5,510,453.45	145,580.15	5,364,873.30	206,642.00	352,222.15	352,222.15		0.00	Schedule C E F G
CtrPt Wastewater & Water	1-20	2044	5,643,562.32	149,096.72	5,494,465.60	211,633.59	360,730.31			360,730.31	Schedule D

17,951,784.84	546,701.71	17,405,083.13	601,217.55	1,147,919.27	362,287.70	0.00	785,631.57
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frontage	Raised by Other	Raised by Mill Rate
By-law 9-10	1,190,890			1,190,890	10,065.55	10,065.55	0.00	0.00
By-law 1-15	413,094,940		25,083,190	438,178,130	75,000.00			75,000.00
By-law 12-15	413,094,940	7,263,870	25,083,190	445,442,000	32,437.81			32,437.81
By-law 2-16 CRWC	413,094,940	7,263,870	25,083,190	445,442,000	317,463.45			317,463.45
By-law 1-20	410,959,060	5,955,190	21,649,950	438,564,200	712,952.46	334,224.83	0.00	342,298.25
	1,651,434,770	20,482,930	96,899,520	1,768,817,220	1,147,919.27	344,290.38	0.00	767,199.51

CAPITAL BUDGET

Municipality of Rosser

For the Year 2021

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
PW - Scacifier	22,000.00			22,000.00	
PW - Mower attachment	9,000.00			9,000.00	
PW - Tandem	100,000.00			100,000.00	
PW - Convert Tandem Truck for a poly water tank	10,000.00			10,000.00	
PW - Drone	5,000.00	5,000.00			
PW - Boiler Upgrade	35,000.00			35,000.00	
F/D - Classroom addition	100,000.00			100,000.00	
F/D - Trailer for vehicle extraction/stabilization equipment	60,000.00	60,000.00			
Office - Council Room AV	40,000.00			40,000.00	
Office Renovations	120,000.00			120,000.00	
Office - 1/2 ton Truck	30,000.00			30,000.00	
Office - HVAC upgrade	25,000.00			25,000.00	
Office - repairs	5,500.00			5,500.00	
Generators EMO	100,000.00			100,000.00	
U/T - New Well	9,000.00		9,000.00		
Grosse Isle Sewer Connections - repairs	100,000.00				100,000.00
Street Light Installation	50,000.00			50,000.00	
Signalization at Farmers Road	125,000.00			125,000.00	
Wheatfield Road repair - (ICP Funding Application)	90,000.00			90,000.00	
CentrePort Sewer & Water Distribution Installation	4,414,052.00				4,414,052.00
	5,449,552.00				

	65,000.00				
TOTAL	Page 5	9,000.00			
		Page 6	861,500.00		
			Part 2	4,514,052.00	
				Part 3	

PART 2. GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources as at Dec. 31/20
	To Operating	To Capital	To Operating	To Capital	
Machinery & Equip Replacement B/L No. 5/02		141,000.00			450,268.61
Recreation Reserve B/L No. 11/03	22,000.00				157,624.82
Utility Reserve			9,000.00		36,689.68
General Reserve B/L No. 6/02	30,000.00	455,500.00			1,199,203.55
Federal Gas Tax Reserve B/L No. 1/06	235,000.00				712,824.90
Capital Levy Reserve B/L No. 12/75	767,000.00	265,000.00			8,237,258.04
	1,054,000.00				

Page 2	861,500.00			
	Part 1	9,000.00		
		Page 6	-	
			Part 1	

PART 3. BORROWINGS (Subject to Municipal Board approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Grosse Isle Sewer Connections - repairs	100,000.00			100,000.00	20 years
Distribution Water Lines - CentrePort	4,414,052.00			4,414,052.00	25 years
TOTAL - Part 1				4,514,052.00	

Departmental Use Only	Adopted by Resolution No. _____ by Council on _____ Head of Council _____ Chief Administrative Officer _____
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2021
FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Municipality of Rosser

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)									SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Debenture Sales	Other			
Office - New Server & backup (replacement)			1	25,000		25,000		25,000					
Office - Computer (replacement)	2	1,300	3	1,350	4	1,450	4	1,500	7,000	7,000			
Office - Photo Copier (replacement)			7	15,000		15,000		15,000	15,000				
Office - New Half Ton Truck (addition)	3	60,000				60,000		60,000	60,000				
Office - Equipment Purchases		5	20,000		5	20,600		40,600	40,600				
Office - Building Expansion				1	300,000	300,000		300,000					
F/D - Equipment Purchases	6	54,650	4	56,300	8	58,000	3	59,750	6	61,500	290,200		
F/D - New Used Aerial Truck (addition)		6	650,000			650,000		650,000			650,000		
F/D - New used 1 Ton Truck		65,000				65,000		65,000			65,000		
U/T - New Half Ton Truck (addition)	4	60,000				60,000		60,000			60,000		
U/T - Equipment Purchases		20,000	7	20,600	9	21,218		21,855	1	22,510	106,183		
P/W - Half Ton truck used (addition)		30,000				30,000		30,000			30,000		
P/W - Half Ton truck (replacement)				2	60,000	60,000		60,000			60,000		
P/W - New Grader #3 (replacement)	1	350,000				350,000		350,000			350,000		
P/W - New Grader #2 (replacement)			2	550,000		550,000		550,000			550,000		
P/W - New Grader #1 (replacement)					2	350,000		350,000			350,000		
P/W - NewExcavator (addition)	5	200,000				200,000		200,000			200,000		
P/W - New Semi Truck & Trailer (addition)		1	150,000			150,000		150,000			150,000		
P/W - New Used Loader (replacement)			3	200,000		200,000		200,000			200,000		
P/W - New Used Loader (replacement)					3	200,000		200,000			200,000		
P/W - Tandem			4	100,000		100,000		100,000			100,000		
P/W - New Riding Mower (replacement)			5	15,000		15,000		15,000			15,000		
P/W - New Mowers (replacement)					7	30,000		30,000			30,000		
P/W - New Mowers (replacement)					8	30,000		30,000			30,000		
P/W - New Sander (replacement)					9	30,000		30,000			30,000		
Farmers Road between Wheatfield to Municipal Quarry		2	300,000			300,000		300,000			300,000		
Road Projects - Sturgeon Road	7	250,000				250,000		250,000			250,000		
P/W & F/D Shop - CentrePort Area	8	800,000	8	8,000,000		8,800,000		2,933,334			2,933,333	2,933,333	
TOTAL	1,890,950	9,198,250	985,618	443,055	746,110	13,263,983	297,200	7,100,117	2,933,333	2,933,333			

SOURCE OF FUNDS - ANNUAL	TOTAL					
OPERATING	55,950	57,650	59,400	61,200	63,000	297,200
RESERVES	1,301,666	3,807,266	926,218	381,855	683,110	7,100,115
DEBENTURE SALES	266,667	2,666,667				2,933,334
OTHER	266,667	2,666,667				2,933,334
	1,890,950	9,198,250	985,618	443,055	746,110	13,263,983

Departmental Use Only	Adopted by Resolution No. _____		
	by Council on _____		
	_____ (Head of Council)		
	_____ (Chief Administrative Officer)		